The Next Tractor Supply

In 1938, farmers across America needed affordable tractor parts, but distribution was limited, costly, and inconvenient.

Charles Schmidt had a simple solution. He started mailing out parts from his kitchen table.

That tiny operation, built on grit and necessity, became **Tractor Supply Company (TSCO)**.

From its earliest days, Tractor Supply embraced a mission bigger than itself: to serve the lifestyle needs of rural America.

Its focus wasn't on chasing fads but meeting practical, everyday needs—feed, fencing, hardware, tools, and later, pet supplies.

Fast-forward to the year 2000 and Tractor Supply had around 300 stores. Modest by national standards, but well positioned in a growing market.

Over the next two decades, the company grew relentlessly. Today, Tractor Supply operates over 2,200 stores across 49 states, generating \$15 billion in annual revenue.

Investors who recognized the opportunity early were rewarded beyond measure. Since 2000, Tractor Supply's stock has delivered 70,000% gains. A \$10,000 investment at the turn of the millennium grew into millions while paying investors over 100% a year in dividends.

Tractor Supply's story is not about glamour. It didn't make smartphones or launch rockets. Instead, it succeeded by serving rural America with excellence. And because it filled a critical need with consistency and vision, it turned ordinary investors into millionaires.

This is what I call a Zone 1 company: disrupting an industry, producing strong and consistent financials, led by strong leaders, and possessing a moat that protects it from competitors.

That is why I own shares of Tractor Supply. And you might want to consider doing the same.

But the real question is ... what's the next Tractor Supply

What company can we invest in today that would give us the same opportunity as Tractor Supply back in 2000?

I believe the answer is Brookfield Corporation (BN).

Like Tractor Supply in 2000, Brookfield isn't flashy. You won't see its name in everyday consumer life. But quietly, persistently, it is building something just as essential.

If Tractor Supply supplies farms, Brookfield is supplying the digital highways, railroads, and power systems of the future.

Why Christians Must Invest Boldly

Throughout Called to Prosperity, I emphasize that God calls us to steward resources with boldness, not to bury them in fear.

The Bible makes this crystal clear in the Parable of the Bags of Gold (Matthew 25). In that story, the master entrusts his servants with his wealth before leaving on a long journey.

Two of the servants immediately put the money to work. They invest, they take risks, and in time, they double the amount they were given. When the master returns, he commends them, saying, "Well done, good and faithful servant. You have been faithful with a few things; I will put you in charge of many things."

But the third servant tells a different story. Out of fear, he buries his gold in the ground. He thinks he's being careful, but in reality, he is being wasteful. When the master returns, he doesn't applaud the servant's caution. He rebukes him, calling him "wicked and lazy."

The lesson is unmistakable: God is not pleased when we hide resources out of fear. He expects us to take what we have been given and multiply it.

That same principle applies to our investing lives. Too often, Christians approach money with hesitation. They save in accounts that barely keep up with inflation or avoid investments altogether because of fear. But Scripture does not celebrate fear; it celebrates diligence, courage, and

REWARD

RISK-

Proverbs 21:5 reminds us: "The plans of the diligent lead surely to abundance, but everyone who is hasty comes only to poverty." This means our financial decisions should be marked by careful planning and persistent effort.

wisdom.

Prosperity doesn't come by accident—it comes by putting money to work wisely and boldly.

This conviction led me to develop a simple but powerful framework for evaluating what I call Zone 1 investments.

These are "low risk, high reward" investments.

Over the years, I've found that great companies share four key characteristics:

- 1. They disrupt massive markets. These are businesses reshaping entire industries, not just nibbling around the edges.
- 2. They produce strong, consistent, and durable financials. It's not about quick wins but about the ability to generate steady profits year after year.
- 3. They are led by smart, invested, mission-driven leaders.

 Leadership matters more than numbers, because great leaders know how to adapt, endure, and multiply results.
- 4. They have an X-factor—a moat that competitors cannot easily replicate. Whether it's scale, brand, or relationships, these companies have something that keeps rivals at bay.

When we find companies that meet all four of these criteria, we're looking at opportunities that can multiply wealth in extraordinary ways. Tractor Supply was such a company back in 2000. At the time, it wasn't glamorous. It was simply meeting the needs of rural America better than anyone else. Yet because it checked all four boxes, it rewarded investors with lifechanging returns.

Today, I believe **Brookfield Corporation (BN)** stands in that same position. It may be a bit odd to say Brookfield is "the Next Tractor Supply" since it is far more valuable than Tractor Supply (market cap of \$118 billion vs. \$31 billion). But, like Tractor Supply two decades ago, Brookfield is a company that fits the Zone 1 framework—and for those bold enough to invest, it holds the potential to multiply for God's Kingdom.

Brookfield Corporation: An Overview

When most people hear the name "Brookfield," they don't immediately think of it as a household company like Apple or Amazon.

And that's exactly the point.

Brookfield Corporation operates behind the scenes, building and managing the infrastructure of our modern world. It is not a consumer brand. Instead, it is a global powerhouse in alternative assets — the things that make our economy function but that most people never think about.

Brookfield manages more than \$1 trillion in assets across five key areas: infrastructure, renewable power, real estate, private equity, and insurance solutions. That makes it one of the largest and most diversified firms of its kind anywhere in the world.

What sets Brookfield apart, however, is not just its size, but its business model. While many asset managers simply raise money and invest it passively, Brookfield is an owner-operator. When it buys an office tower, a hydroelectric dam, or a data center, it doesn't just collect rent or revenue. It actively manages, improves, and optimizes the asset for long-term value creation.

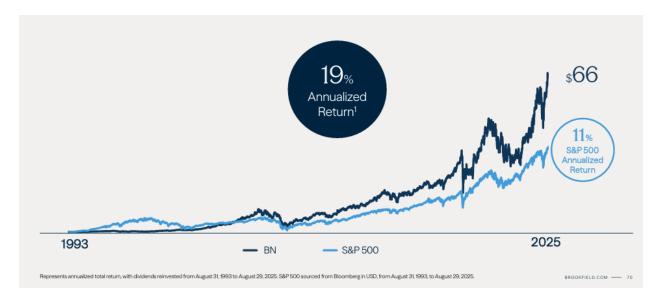
The company's history stretches back more than a century. It began with electric utilities and transportation projects in Brazil, where it earned a reputation for buying undervalued assets and turning them into productive, cash-generating operations. Over time, that playbook expanded around the globe. In New York, Brookfield owns some of the most recognizable office properties. In Europe, it controls renewable energy facilities that power entire regions. In Asia, it partners with governments and corporations to develop critical infrastructure.

The vision has always been consistent:

Acquire undervalued or underappreciated assets, improve them with operational expertise, and hold them for decades.

This approach creates both steady cash flows and massive long-term compounding. It's why Brookfield is often described as combining the best of both worlds: the patient value investing of Warren Buffett with the operational discipline of a world-class industrial company.

Financially, Brookfield's track record is nothing short of extraordinary. Since 2000, assets under management have grown from \$15 billion to over \$1 trillion, representing a 19% compound annual growth rate.



Operating income rose from \$400 million to \$19 billion in the same time frame.

From 2020 to 2025 alone, distributable earnings grew at a 22% annual pace.

Management is guiding for 20-25% annual distributable earnings growth for the next five years—growth numbers rarely seen in companies of this size

Despite this performance, the stock market has been slow to fully recognize the value (and that creates an opportunity for us!). Brookfield calculates a "plan value per share" based on the intrinsic worth of its assets (I'll explain what this means in a moment).

Today, that value stands around \$102 per share, yet the stock trades for less than \$70 a share — around a 35% discount to intrinsic value.

Investors buying today are essentially getting Brookfield's massive private businesses — its renewable energy platform, its insurance float, its infrastructure pipelines — at no cost.

Even more compelling, insiders including CEO Bruce Flatt have been buying shares aggressively at these levels, showing their conviction that the stock is undervalued.

To put this into perspective, imagine Tractor Supply in 2000. At that time, it wasn't obvious to most investors that a rural retailer could compound wealth for decades. Yet it met every criterion of a Zone 1 stock: disruption, financial strength, committed leadership, and a moat. Brookfield today is in that same position. Its operations may be less visible than a store on Main Street, but its reach and impact are far greater.

Brookfield is financing and operating the new railroads of the 21st century — AI data centers, renewable power grids, and global infrastructure projects worth hundreds of billions. In a world where most asset managers are either too small or too passive, Brookfield has the scale, expertise, and capital to execute.

In short, Brookfield Corporation is a global platform for compounding wealth, with the track record to prove it and the undervalued stock price to make it attractive today.

The Four Keys to a Zone 1 Investment

1. Disruption: Building the Railroads of AI

Every great wealth story begins with disruption. Tractor Supply disrupted rural retail by meeting the needs of farmers and ranchers in a way no one else did.

Brookfield Corporation is now disrupting on a global scale by building what its leadership calls the "new railroads, highways, and water systems" of the next decade

In the 1800s, railroads transformed America. They didn't just move goods; they connected markets, opened new territories, and unlocked entire industries. Investors who recognized the

opportunity early and backed the companies laying tracks created generational wealth.

In the 1900s, highways and pipelines played a similar role, fueling the growth of automobiles, oil, and suburban expansion.

Today, artificial intelligence is the next innovation, but AI cannot function without physical infrastructure. Behind every large language model, every cloud-based application, and every generative AI tool lies one critical foundation: compute power housed in data centers.



These facilities require massive amounts of electricity, advanced cooling, and proximity to fiber-optic networks. They are, in effect, the new railroads of the digital age.

Brookfield has identified nearly \$200 billion worth of AI data center projects across North America, Europe, and the UK

Together, these projects represent up to 6 gigawatts of compute capacity—enough to power the next wave of artificial intelligence applications for decades. Few companies in the world have the expertise, scale, and balance sheet to undertake projects of this magnitude. Brookfield does.

What makes this even more compelling is Brookfield's operating DNA. Most investors in digital infrastructure simply provide capital. Brookfield brings capital plus operating expertise. It partners with hyperscalers, tech giants (such as Google, Microsoft, and Nvidia), and governments to not only fund but also manage and optimize these facilities. That creates longterm, recurring revenue streams tied to contracts with some of the most creditworthy companies in the world.

The timing is critical. Demand for data center capacity is exploding. According to industry estimates, global data center power consumption will double over the next decade, driven primarily by AI adoption. Already, companies like Microsoft, Amazon, and Google are racing to secure capacity. Brookfield is stepping in as the builder and operator of choice, supplying not just buildings but full-scale ecosystems—power, cooling, land, and connectivity.

Note: Brookfield's disruption doesn't stop at AI. It is also disrupting the retirement and insurance industry by building Brookfield Wealth Solutions. Traditional insurers make money primarily through underwriting. Brookfield is flipping the model, turning insurance into an investment-led business. With aging populations and trillions in retirement assets shifting hands, this is a disruption on par with what Vanguard did to index funds.

Together, these twin disruptions — AI infrastructure and retirement investing — position Brookfield as one of the most important companies of the next 30 years. It is building the physical and financial backbones of the future. Just as railroads, highways, and pipelines created wealth for generations of investors, Brookfield's projects today are laying tracks for the digital and financial economy of tomorrow.

For investors, the lesson is clear: if you want to participate in the AI revolution, you don't need to pick the next software application or consumer-facing tool. You can own the company building the digital railroads themselves. And that company is Brookfield.

2. Financial Strength: Fortress Capital, Proven Returns

When analyzing most companies, you can rely on straightforward financials like Earnings Per Share, Profit Margin, and ROE ... just like I outline in this book.

But Brookfield Corporation is not a typical company.

It is part holding company, part asset manager, and part operator of some of the largest infrastructure, real estate, renewable, and insurance platforms in the world.

That unique structure makes its financials look different from the companies most investors are used to analyzing—and at first

glance, even underwhelming. But once you understand the right way to measure Brookfield, the picture becomes much clearer.

Why Standard Financials Don't Tell the Whole Story

Brookfield owns hundreds of billions in physical assets: office towers, toll roads, data centers, and renewable power plants. Accounting rules require it to take massive non-cash depreciation charges on those assets, even though many of them are appreciating in value.

It also records mark-to-market changes on certain investments that swing earnings around based on short-term price movements. The result is that Brookfield's net income can look lumpy and inconsistent-sometimes even weak compared to simpler companies like Tractor Supply.

That's why the best measure of its financial strength is Distributable Earnings (DE).

Distributable Earnings strip out the noise of accounting swings and focus on the actual cash Brookfield can distribute to shareholders. Over the last five years, DE has grown at a compound rate of 22% annually

Management expects DE per share to grow another 20-25% per year over the next five years. That is extraordinary growth for a company with more than \$1 trillion in assets under management.

This steady rise in DE supports Brookfield's dividend, share buybacks, and reinvestments into new projects. It also provides a clearer lens through which to judge performance: not by quarterly accounting quirks, but by the cash Brookfield actually produces for shareholders.

A Fortress Balance Sheet

Another hallmark of Brookfield's strength is its conservative financial management. The company controls over \$180 billion of perpetual capital—money it never has to repay, primarily from its insurance and retirement businesses. This gives it a permanent pool of funds to invest, even in volatile markets. It also maintains more than \$6 billion in corporate liquidity and carries only about \$15 billion in long-term corporate debt

In a world where many asset managers rely on high leverage, Brookfield stands out for its discipline.

This "Fortress Capital" approach has allowed Brookfield to thrive through multiple recessions and crises. When others are forced to sell, Brookfield is often in a position to buy.

The Price Per Share

Brookfield also reports a metric called Plan Value Per Share (PVPS)—its internal estimate of intrinsic value based on the

worth of all its operating businesses and asset management fees.

As of this report, PVPS stood at \$102 per share, while the stock is trading around \$66

That's a 35% discount

Put differently: investors today are paying 65 cents

on the dollar for a company with one of the best long-term compounding records in the market.



A Perpetual Compounding Machine

Combine these elements—fast-growing distributable earnings, a fortress balance sheet, and a wide discount to plan value—and you get what Brookfield itself calls a "perpetual compounding machine."

In 2025 alone, the company raised \$95 billion of new capital, deployed \$135 billion, and monetized \$75 billion, all while returning \$1.5 billion to shareholders. That cycle of raising, investing, improving, and recycling capital is what has allowed Brookfield to compound at 19% annually for three decades.

For investors, the reality is clear: Brookfield is not only financially strong, it is structurally designed to compound wealth over the long term.

3. Leadership: Smart, Invested, Mission-Driven

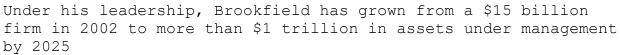
No matter how strong a business model looks on paper, its success ultimately rises or falls with leadership.

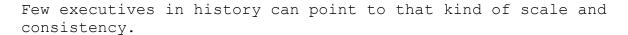
Great companies are stewarded by great leaders — those who combine vision with discipline, patience with boldness, and personal conviction with alignment to shareholders.

Brookfield Corporation has such leadership in **Bruce Flatt**, who has been CEO since 2002 (but with the company since 1990!).

Flatt is often called the "Next Warren Buffett."

Like Buffett, he has mastered the art of buying undervalued assets, improving them, and letting compounding work its magic.





What makes Flatt's leadership so compelling is not just the results, but the way he is personally invested in the company's future. Flatt owns approximately 75 million shares of BN, worth around \$5 billion at today's prices. That means his fortune is tied directly to the fortunes of his shareholders. When the stock rises, he benefits; when it falls, he feels the pain alongside everyone else. This level of ownership creates a rare alignment between management and investors.

Beyond his personal stake, Flatt has built a culture of discipline inside Brookfield. The firm is known for its "Fortress Capital" mindset ... always maintaining liquidity, always keeping leverage conservative, always being ready to seize opportunities when others are forced to sell. This philosophy has allowed Brookfield to thrive during times of crisis. In fact, some of its greatest acquisitions came during market downturns, when competitors were too fearful or too overextended to act.

Leadership at Brookfield is focused on quietly and consistently executing a playbook that has worked for decades. Flatt and his

team look for undervalued or underappreciated assets — whether it's a hydroelectric dam in South America, a commercial property in Manhattan, or an AI data center project in London. They then apply operational expertise to unlock value, often turning struggling businesses into stable, cash-flowing machines. This dual role—both investor and operator—sets Brookfield apart from other asset managers, who often act only as financiers.

Another defining trait of Flatt's leadership is his long-term horizon. While Wall Street obsesses over quarterly earnings, Brookfield is thinking in decades. It holds assets through cycles, reinvests cash flows, and builds for the next generation. This patience is rare in today's markets, but it is precisely why Brookfield has compounded at such high rates for so long.

Flatt is also supported by a deep bench of leaders across Brookfield's business units. The firm has built specialized teams in infrastructure, renewables, private equity, and insurance ... each staffed with experienced operators and investors. This decentralized structure ensures expertise while maintaining a unified culture of discipline and value creation.

The result is a leadership team that is both visionary and grounded. They see the opportunities of the future (AI, renewable energy, global infrastructure needs), but they approach them with the same principles that guided the company's earliest days: buy well, manage well, and compound patiently.

In short, Bruce Flatt and his leadership team embody the very qualities I look for in a Zone 1 investment. They are smart, deeply invested, and mission-driven. They have built a culture of resilience and long-term focus that gives Brookfield a competitive edge few can match. Just as visionary leadership guided Tractor Supply to decades of growth, I believe Brookfield's leadership is positioning it for an even greater era of compounding ahead.

4. The X-Factor: Scale, Permanence, and Trust

Every Zone 1 company has something that makes it uniquely defensible ... an **X-factor** that competitors can't easily copy.

For Tractor Supply, it was a combination of deep rural customer relationships, decades of local presence, and operational efficiency in a market that national retailers largely ignored.

For Brookfield, the moat is even larger.

It is built on scale, permanence of capital, and a reputation for trust and execution that very few companies in the world can match.

Scale That Sets It Apart

Brookfield today manages over \$1 trillion in assets, operating in 50 countries across infrastructure, real estate, renewable energy, private equity, and insurance

This scale creates multiple advantages. First, it gives the company access to deals and partnerships that smaller players can't touch. Governments, sovereign wealth funds, and global corporations look to Brookfield when they need a partner capable of handling projects worth tens of billions of dollars.

Second, scale brings operating efficiencies—Brookfield can share best practices across industries and geographies, creating synergies that others can't replicate.

Permanent Capital

Another moat-defining feature is Brookfield's perpetual capital base. Through its insurance and retirement businesses, Brookfield controls more than \$135 billion in long-term, patient capital

Unlike short-term hedge funds or private equity funds that must return capital to investors after a few years, Brookfield can hold assets indefinitely.

This allows it to take a generational view, buying assets others may avoid because of short-term volatility and then reaping the rewards decades later.

The insurance float also provides stable, recurring cash flows that can be redeployed into high-return opportunities.

Carried Interest Engine

Brookfield also benefits from its carried interest model, a performance-based fee structure common in private equity and alternative asset management.

Over the next decade, Brookfield expects to generate \$25 billion in net carried interest. This creates a powerful earnings stream that grows alongside the assets it manages. Carried interest is high-margin, recurring, and directly linked to performance—aligning Brookfield's interests with its investors.

It's the kind of business that becomes more valuable as scale increases, reinforcing the company's moat.

Irreplaceable Assets and Global Trust

Finally, Brookfield's moat is reinforced by the quality of its assets and the trust it has built globally.

The company owns trophy office towers in cities like New York and London, hydroelectric facilities that power entire regions, and infrastructure assets that are literally the backbone of modern economies.

These assets are not easily replaceable. You can't build another waterfront office tower in Manhattan, another iconic shopping center in Hawaii, or another 100-year-old hydro dam. Brookfield's portfolio includes assets that are scarce, strategic, and enduring.

Moreover, Brookfield has cultivated a reputation for trust and execution. Governments know it can deliver on billion-dollar infrastructure projects. Institutional investors know it can generate returns without reckless risk-taking. This reputation creates a virtuous cycle: the more Brookfield succeeds, the more partners seek it out for the next opportunity.

For example, Brookfield recently entered into a partnership with the U.S. Government to construct \$80 billion of nuclear energy plants across the country. This is clean energy that will be needed to power A.I. Most companies don't have that kind of connection.

A Moat That Compounds

Put all these elements together ... scale, permanent capital, carried interest, and irreplaceable assets ... and you have a company with a moat that grows deeper over time. Every new project Brookfield completes, every new relationship it builds, and every new fund it raises only makes it harder for competitors to catch up. This compounding advantage is what makes Brookfield's X-factor so powerful.

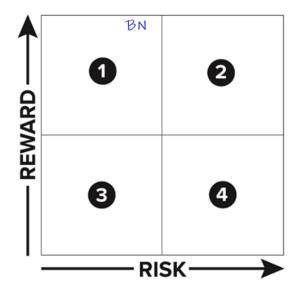
Just as Tractor Supply's moat kept big-box competitors from encroaching on its rural stronghold, Brookfield's moat ensures it will remain a leader in global real assets for decades to come. It is not just one advantage but a network of advantages, reinforcing one another, creating a competitive edge that is nearly impossible to breach.

Closing: Why I Like Brookfield

At this point, you've seen how Brookfield Corporation checks every single box of my Zone 1 framework: It is disrupting massive industries, its financials are fortress-strong, its leadership is smart and invested, and its moat is wide and deep.

It is a "Low-Risk, High-Reward" opportunity.

I would put it right here on the chart.



I want to close this chapter by explaining why, personally, I am committing my own capital to Brookfield, and why I believe it represents one of the most important opportunities of our generation.

My Source

I've been in the financial industry for a long time.

I don't claim to be the smartest investor, but I do know the smartest investors.

I learned about Brookfield from one such person ... a man crowned "No. 1" by Barron's. He was an early investor in Google, Microsoft, and Apple and has made gains of over 1,000% on each of those investments. He truly is one of the smartest people on Wall Street.

He told me, "What makes Brookfield especially exciting today is its growing footprint in AI infrastructure. Data centers, renewable power, and transmission lines are the backbone of the AI revolution. Brookfield owns and operates these worldwide."

He concluded by reinstating a buy recommendation on the company.

Putting My Money Where My Mouth Is

I am investing \$100,000 into Brookfield Corporation (BN).

Why? Because when I see a Zone 1 company trading at a significant discount to its intrinsic value, I act boldly.

Let's do some math.

The average annual return of the stock market is 10%. If I invest in it, I'll be sitting at \$1.7 million in 30 years.

Not bad.

But if Brookfield continues to grow at its historical rate of 19% annually, my \$100,000 investment could grow into \$18 million in the same time ... 10 times the results!

These numbers may seem staggering, but they are the natural result of the compounding power Brookfield has already demonstrated for decades.

While a lot of folks chase get-rich-quick schemes, we are positioning capital in a company that has already proven it can compound wealth at a world-class level, and then letting time do the heavy lifting.

The Broader Case for Brookfield

What excites me most about Brookfield is not just the numbers, but the nature of what it is building.

Tractor Supply served rural America by providing what farmers needed to thrive.

Brookfield is building the digital and financial backbones of the global economy.

- > Its AI infrastructure projects will supply the compute power necessary for artificial intelligence to reach its potential.
- > Its renewable power assets will help nations transition to cleaner energy.
- > Its insurance platform is reimagining how retirement savings are managed, offering security to millions of people worldwide.

When you invest in Brookfield, you're not just buying stock. You're partnering with a business that is creating the infrastructure of the future. These are the kinds of assets that societies cannot function without. That makes them durable. And when they are managed by a company with a century-long track record of disciplined execution, that makes them immensely valuable.

Why Brookfield Belongs in the Abundant Prosperity Portfolio

This brings me back to the *Abundant Prosperity Portfolio*, which I created to help investors like you identify and participate in opportunities that align with my Zone 1 framework.

The Portfolio isn't just a list of stocks—it's a roadmap for building wealth intentionally, using the same principles that have guided my own investing journey.

Brookfield is a cornerstone of that portfolio. It represents the very best of what I look for: disruption on a massive scale, financial strength that can weather storms, leadership that is both visionary and aligned, and a moat that grows stronger over time. Most importantly, it offers these advantages at a price that still provides a wide margin of safety.

Is Brookfield the Next Tractor Supply?

No.

It's better.

Back in 2000, most investors overlooked Tractor Supply. They couldn't imagine that a rural retailer would turn into one of the greatest compounding stories of the century. But those who had vision ... and who acted boldly ... reaped extraordinary rewards.

Today, Brookfield is in that same position. A better one. It is not flashy. It is not trendy. But it is essential. It is building the railroads of the AI era and managing the financial flows of the retirement economy. It is quietly, steadily creating the foundation for decades of prosperity.

I can't claim that the stock returns will be as great as Tractor Supply. In fact, I wouldn't be shocked to see the share price drop in the short term (the next one to two years) as the company invests heavily in massive energy projects that will take a long time to develop. Just remember ... you are investing for the long term.

Action to Take:

I recommend buying shares of Brookfield (BN) at the market.

But ultimately, the choice to invest is yours.

You can bury your money in fear, like the servant in the parable who hid his gold in the ground. Or you can step out in boldness, place your capital with a Zone 1 company like Brookfield, and let the power of compounding work for you.

I have made my choice. I am investing \$100,000 into Brookfield Corporation because I believe it has the potential to transform that investment into generational wealth. More than that, I believe it will equip me—and those who invest alongside me—with resources that can be used to build God's Kingdom, bless others, and create impact far beyond ourselves.

That is the essence of Abundant Prosperity. It's not about wealth for wealth's sake. It's about putting money to work—boldly, wisely, faithfully—so that it multiplies. Brookfield offers us that opportunity today.

Just as Tractor Supply once did, Brookfield stands at the threshold of greatness. And for those who recognize it, the rewards may be extraordinary.

If you want to get more investment insight like Brookfield, go to www.abundantprosperity.org and check out the Abundant Prosperity Club.

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